

Christiani & Nielsen (Thai) Public Company Limited

Attachment for consideration in Agenda 5 of The Annual General Meeting of Shareholders No. 88 to be held on 21 April 2021, integral part of Invitation letter to the Annual General Meeting of Shareholders No. 88

Agenda 5 To consider and approve the reappointment of 4 Directors who retire by rotation.

The Company's Articles of Association Article 16, which is in accordance with the Public Limited Companies Act B.E. 2535, state that

"At every annual general meeting, one-third of the directors shall be retired. The director who has held office longest shall be retired. If the number of directors cannot be divided into three parts, the number of directors closest to one-third shall be retired. The retired directors may be re-elected."

Present eleven directors whose names are registered with Commercial Registration Department, Ministry of Commerce are as follows:

| 1. | Mr. Santi Grachangnetara | 2. | Mr. Kirit Shah |
|-----|--------------------------|-----|---------------------------|
| 3. | Mr. Kasemsit Pathomsak | 4. | Mr. Kris Thirakaosal |
| 5. | Mrs. Nampung Wongsmith | 6. | Mr. Khushroo Kali Wadia |
| 7. | Mr. Ishaan Shah | 8. | Mr. Surasak Osathanugraha |
| 9. | Mr. Vites Ratanakorn | 10. | Mr. John Scott Heinecke |
| 11. | Mr. Suphon Tubtimcharoon | 12. | Mr. Suriyon Tuchinda |

At the Annual General Meeting No. 88 to be held on 21 April 2021, the Board of Directors will propose the election of directors to replace the directors who are due to be retired by rotation and approve their remuneration as stated in Article 71 and Article 90 of the Public Limited Companies Act B.E. 2535.

The four directors who are due to retire by rotation and are nominated for re-election as follows:

| 1. | Mr. Kirit Shah | Vice Chairman Director Executive Director Nomination |
|----|------------------------|--|
| | | Committee Member and Remuneration Committee Member |
| 2. | Mr. Kasemsit Pathomsak | Independent Director Chairman of Audit and Corporate |
| | | Governance Committee Chairman of Nomination |
| | | Committee Chairman of Remuneration Committee |
| 3. | Mr. Kris Thirakaosal | Independent Director Audit and Corporate Governance |
| | | Committee Member Nomination Committee Member |
| | | Remuneration Committee Member |
| 4. | Mr. Ishaan Shah | Director Executive Director |





MR. KIRIT SHAH

Position Vice Chairman | Director | Executive Director |

Nomination Committee Member and Remuneration

Committee Member

Date of appointment

on the board

11 November 2011

Age 67 years

Education Bachelor's Degree in Commerce from H.R. College of

Commerce, Bombay, India

Training

• 2005 Graduate member of Thai Institute of Directors (IOD)

Director Certification Program (DCP), Class 57/2005

Work Experience

· Aug, 2014 - Present Vice Chairman | Director | Executive Director | Nomination Committee Member

and Remuneration Committee Member

• 2011 - Aug. 2014 Vice Chairman | Director | Nomination Committee Member and

Remuneration Committee Member

Christiani & Nielsen (Thai) Public Company Limited

Director, Gammon Engineering and Contractors Private Limited, India • 2018 - Present

 2007 - Present Director and Remuneration Committee Member

1989 - 2002 Director, Precious Shipping Public Company Limited

 Present Director, MJets Limited

 Present Director, Maxwin Builders Ltd.

 Present Director, Mega Lifesciences Public Company Limited

Director, Globex Corporation Limited Present

Director, Unistretch Limited Present

 Present Director, Maestro Controls Limited Executive Director. Graintrade Limited Present Present Director, Premthai International Limited Director, Southern LPG Limited, India Present

 Present Director, International Seaports (Haldia) Private Limited, India 1999 - 2003 Vice Chairman and Executive Director, Phoenix Pulp and Paper PCL

1980 - 2003 Managing Director, G. Premjee Limited

Occupation Company Executive



Directorship and positions held in other companies and other organizations

| Connected Companies | Listed Companies: | |
|-------------------------------------|--|--|
| · | Director and Remuneration Committee Member | |
| | Precious Shipping Public Company Limited | |
| | Non-Listed Companies: | |
| | Director, Globex Corporation Limited | |
| | | |
| | 2. Director, Unistretch Limited | |
| | 3. Director, MJets Limited | |
| | 4. Director, Maxwin Builders Ltd. | |
| | 5. Director, Maestro Controls Limited | |
| | 6. Director, Gammon Engineering and Contractors Private Limited, India | |
| | | |
| Non-Connected Companies | Listed Companies: | |
| | Director, Mega Lifesciences Public Company Limited | |
| | Non-Listed Companies: | |
| | Executive Director, Graintrade Limited | |
| | 2. Director, Premthai International Limited | |
| | 3. Director, Southern LPG Limited, India | |
| | 4. Director, International Seaports (Haldia) Private Limited, India | |
| Other related Companies | Listed Companies: Nil | |
| (Subsidiaries/Associated Companies) | | |
| | Non-Listed Companies: Nil | |
| Other Organizations | Nil | |

No. of Shares held (shares) as of year ended 2020

| Description | As of 1 January 2020 | Acquisition in 2020 | Disposal in 2020 | Increase (Decrease) in 2020 | As of 31 December 2020 |
|---|----------------------------|---------------------|---------------------|-----------------------------------|------------------------------|
| By himself | - | - | - | - | - |
| By his spouse and minor children (if any) | - | - | - | - | - |

Mr.Kirit Shah is the father of Mr. Ishaan Shah and Ms. Nichita Shah but has no family relationship with any of the other Directors or any of the Management Team.



| Meeting in 2020 | Meeting Attendance in 2020 |
|--|----------------------------|
| The Board of Directors | 7/7 times |
| The Executive Director | 8/8 times |
| The Nomination Committee | 2/2 times |
| The Remuneration Committee | 2/2 times |
| The Annual General Meeting of Shareholders | 1/1 times |

| No. of shares held as of 31 December 2020 | Nil |
|--|------------------------------|
| Legal Disputes | Nil |
| Interest in any Agenda Item proposed in the Annual General | Nil, except agenda regarding |
| Meeting of Shareholders | remuneration of directors |
| Other special interests which different from other directors. | Nil |
| Companies Which materially compete | Nil |
| Directly or have any related Business with | |
| the Company (Possible conflict of interest) | |
| Direct and Indirect interest in any | Nil |
| Transaction which the Company, | |
| or its subsidiaries is a party | |
| - Neither being nor having been an executive | |
| director, employee, staff, or advisor who | |
| receives salary or other kind of | |
| compensation regularly; | |
| Neither being nor having been an professional executive such as accounting | |
| auditors, legal advisors; | |
| - Not having a business relationship such as | |
| purchasing/selling of materials/goods/ | |
| services, money borrowing or lending | |





MR. KASEMSIT PATHOMSAK

Position Independent Director | Chairman of Audit and Corporate

Governance Committee | Chairman of Nomination Committee | Chairman of Remuneration Committee

Date of appointment on the board

10 April, 2012

Age 50 years

Education Master of Science in Finance from Bentley College, MA,

USA

Bachelor of Science in Business Administration Northeastern University, Massachusetts, USA

Training

Thai Institute of Directors (IOD)

Corporate Governance for Capital Market Intermediaries Program

12/2016

• 2010 Audit Committee Program 32/2010

• 2010 Monitoring the System of Internal Control and Risk Management 9/2010

2005 Director Accreditation Program 48/2005
 2003 Director Certification Program 175/2003

Capital Market Academy (CMA), Stock Exchange of Thailand

Leadership Executive Program (Class 9)

Commerce Academy, University of Thai Chamber of Commerce

Top Executive Program in Commerce and Trade (TEPCoT) Class 7

Tourism Management for Executives Class 1,

Tourism Authority of Thailand

Urban Development Executive Program Class 1, Bangkok

Metropolitan Administration

National Defense Program Class 63, National Defense College

Work Experience

• Feb, 2013 - Present Independent Director | Chairman of Audit and Corporate Governance Committee |

Chairman of Nomination Committee |

Chairman of Remuneration Committee

Apr, 2012 - Feb, 2013
 Independent Director, Chairman of Audit and Corporate Governance Committee

Christiani & Nielsen (Thai) Public Company Limited

Oct, 2019 - Present
 Sub-Committee on International Relation and Strategy, Parliament House
 Oct, 2019 - Present
 Member of the Board of Governor, The Civil Aviation Authority of Thailand



| • 2005 - Present | Executive Chairman |
|------------------|---|
| | Merchant Partners Securities Public Company Limited |
| • 2018 - Present | Director, WP Energy Public Company Limited |
| • 2016 - Present | Director, National Power Supplies Public Company Limited |
| • 2014 - Present | Executive Chairman, Merchant Partners Asset Management Limited |
| • 2013 - Present | Director and Deputy Secretary General, Board of Trade of Thailand |
| • 2016 - 2018 | Director and Audit Committee, Asia Aviation Public Company Limited |
| • 2010 - 2020 | Director, UOB Kay Hian Securities (Thailand) Public Company Limited |
| • 2003 - 2004 | President of BT Securities Ltd. |
| • 1999 - 2003 | Country Director, Investment Banking-Thailand |
| | CLSA Securities (Thailand) Co., Ltd. |

Occupation Executive Chairman, Merchant Partners Securities Public Company

Limited

Directorship and positions held in other companies and other organizations

| Connected Companies | Listed Companies : Nil |
|-------------------------------------|---|
| | Non-Listed Companies : Nil |
| Non-Connected Companies | Listed Companies: |
| | WP Energy Public Company Limited |
| | Non-Listed Companies: |
| | Executive Chairman, Merchant Partners Asset |
| | Management Limited |
| | 2. Executive Chairman, Merchant Partners Securities Public |
| | Company Limited |
| | 3. Director, National Power Supplies Public Company Limited |
| Other related Companies | Listed Companies : Nil |
| (Subsidiaries/Associated Companies) | Non-Listed Companies : Nil |
| Other Organizations | Nil |

No. of Shares held (shares) as of year end 2020

| Description | As of 1 January 2020 | Acquisition in 2020 | Disposal in 2020 | Increase (Decrease) in 2020 | As of 31 December 2020 |
|--------------------|----------------------------|---------------------|---------------------|-----------------------------------|------------------------------|
| By himself | - | - | - | - | - |
| By his spouse | - | - | - | - | - |
| and minor children | | | | | |
| (if any) | | | | | |

No family relationship with any of the other Directors or any of the Management Team.



| Meeting in 2020 | Meeting Attendance in 2020 |
|--|----------------------------|
| The Board of Directors | 7/7 times |
| The Audit and Corporate Governance Committee | 5/5 times |
| The Nomination Committee | 2/2 times |
| The Remuneration Committee | 2/2 times |
| The Annual General Meeting of Shareholders | 1/1 times |

| No. of shares held as of 31 December 2020 | Nil |
|---|------------------------------|
| Legal Disputes | Nil |
| Interest in any Agenda Item proposed in the Annual General | Nil, except agenda regarding |
| Meeting of Shareholders | remuneration of directors |
| Other special interests which different from other directors. | Nil |
| Companies Which materially compete Directly or have any related Business with the Company (Possible conflict of interest) | Nil |
| Direct and Indirect interest in any | Nil |
| Transaction which the Company, | |
| or its subsidiaries is a party - Neither being nor having been an executive director, employee, staff, or advisor who receives salary or other kind of compensation regularly; - Neither being nor having been an professional executive such as accounting auditors, legal advisors; | |
| Not having a business relationship such as purchasing/selling of materials/goods/ services, money borrowing or lending | |





MR. KRIS THIRAKAOSAL

Position Independent Director | Audit and Corporate Governance

Committee Member | Nomination Committee Member |

Remuneration Committee Member

Date of appointment on the board

6 December 2012

Age 44 years

Education Master of science in Electronic Commerce,

Claremont Graduate University Master of art in Economics, Claremont Graduate University

Bachelor of Engineering in Industrial Engineering,

Thammasat University

Training

2010 - 20142008 - 2014

| Thai Institute of Directors (IOD) |
|--|
| Director Certification Program (DCP 168/2013) |
| Investment for Creating Sustainable Wealth |
| Bhumipalung Phandin for Top Executives, Chulalongkorn University |
| Top Executive Program in Commerce and Trade (TEPCoT) |
| |
| Independent Director Audit and Corporate Governance Committee |
| Member Nomination Committee Member Remuneration Committee |
| Member |
| Independent Director Audit and Corporate Governance Committee |
| Member |
| Christiani & Nielsen (Thai) Public Company Limited |
| Managing Director |
| Golden Triangle Group Co., Ltd. |
| Independent Director, Audit and Corporate Governance Committee |
| Member, Chairman of Nomination Committee and Chairman of |
| Remuneration Committee, Raimon Land., PCL |
| Commercial Director, NIDO Petroleum Limited |
| Chief Business Development Officer, |
| |

BCPR Company Limited Chairman, Inova Co, Ltd.

Managing Director, Thai-Australian Resources



| • 2007 - 2015 | Managing Director, Imail Global (Thailand) |
|---------------|--|
| • 2005 - 2015 | Executive Director, General outsourcing |
| • 2005 - 2010 | Managing Director, Songnam Co., Ltd. |
| • 2004 - 2005 | Associate Director, Ness Consulting |

Occupation Commercial Director, NIDO Petroleum Limited

Managing Director, Golden Triangle Group Co., Ltd.

Directorship and positions held in other companies and other organizations

| Connected Companies | Listed Companies : Nil | |
|-------------------------------------|--|--|
| | Non-Listed Companies : Nil | |
| Non-Connected Companies | Listed Companies: | |
| | Independent Director, Audit and Corporate Governance Committee | |
| | Member, Chairman of Nomination Committee and Chairman of | |
| | Remuneration Committee, Raimon Land., PCL | |
| | Non-Listed Companies: | |
| | Commercial Director, NIDO Petroleum Limited | |
| Other related Companies | Listed Companies : Nil | |
| (Subsidiaries/Associated Companies) | Non-Listed Companies : Nil | |
| Other Organizations | Nil | |

No. of Shares held (shares) as of year end 2020

| Description | As of 1 January 2020 | Acquisition in 2020 | Disposal in 2020 | Increase (Decrease) in 2020 | As of 31 December 2020 |
|---|----------------------------|---------------------|---------------------|-----------------------------------|------------------------------|
| By himself | - | - | - | - | - |
| By his spouse and minor children (if any) | - | - | - | - | - |

No family relationship with any of the other Directors or any of the Management Team.

| Meeting in 2020 | Meeting Attendance in 2020 |
|--|----------------------------|
| The Board of Directors | 6/7 times |
| The Audit and Corporate Governance Committee | 4/5 times |
| The Nomination Committee | 2/2 times |
| The Remuneration Committee | 2/2 times |
| The Annual General Meeting of Shareholders | 1/1 times |



| No. of shares held as of 31 December 2020 | Nil |
|---|---|
| Legal Disputes | Nil |
| Interest in any Agenda Item proposed in the Annual General | Nil, except agenda regarding remuneration |
| Meeting of Shareholders | of directors |
| Other special interests which different from other directors. | Nil |
| Companies Which materially compete | Nil |
| Directly or have any related Business with | |
| the Company (Possible conflict of interest) | |
| Direct and Indirect interest in any | Nil |
| Transaction which the Company, | |
| or its subsidiaries is a party | |
| - Neither being nor having been an executive | |
| director, employee, staff, or advisor who | |
| receives salary or other kind of | |
| compensation regularly; | |
| - Neither being nor having been an | |
| professional executive such as accounting | |
| auditors, legal advisors; | |
| - Not having a business relationship such as | |
| purchasing/selling of materials/goods/ | |
| services, money borrowing or lending | |





MR. ISHAAN SHAH

Position Director | Executive Director

Date of appointment

on the board

10 April, 2012

Age 32 years

Education Bachelor of Science in Business Administration,

Concentration in Finance and Law,

University of Southern California, Los Angeles, USA

Training

• 2011 Thai Institute of Directors (IOD)

Director Certification Program (DCP)

Work Experience

 Aug, 2014 - Present Director | Executive Director

• Apr, 2012 - Aug, 2014 Director

Christiani & Nielsen (Thai) Public Company Limited

Director, CNES D1 Company Limited Sep, 2020 - Present

• 2016 - Present Director, Christiani & Nielsen (Myanmar) Limited • 2011 - Present Director, Precious Shipping Public Company Limited

 2008 - Present **Director, Globlex Corporation Limited** • 2008 - Present Director, Maxwin Builders Limited 2008 - Present Director, Ambika Tour Agency Limited

 Present Director, Mega Life sciences Public Company Limited

 Present Director, Geepee Air Service Limited

Director, Graintrade Limited Present Present Director, Unistretch Limited

 Present Director, Maestro Controls Limited

 Present Director, InsurExcellence Life Insurance Brokers Limited Present Director, InsurExcellence Insurance Brokers Limited

Occupation Company Director

Directorship and positions held in other companies and other organizations

| Connected Companies | Listed Companies: | |
|---------------------|--|--|
| | Director, Precious Shipping Public Company Limited | |
| | Non-Listed Companies | |
| | Director, Globlex Corporation Limited | |
| | 2. Director, Unistretch Limited | |
| | 3. Director, Maxwin Builders Limited | |
| | 4. Director, Ambika Tour Agency Limited | |
| | 5. Director, Maestro Controls Limited | |
| | | |



| Non-Connected Companies | Listed Companies: | | |
|-------------------------------------|--|--|--|
| | Director, Mega Lifesciences Public Company Limited | | |
| | Non-Listed Companies | | |
| | 1. Director, Geepee Air Service Limited | | |
| | 2. Director, Graintrade Limited | | |
| | 3. Director, InsurExcellence Insurance Brokers Limited | | |
| Other related Companies | Listed Companies: Nil | | |
| (Subsidiaries/Associated Companies) | Non-Listed Companies: | | |
| | Director, Christiani & Nielsen (Myanmar) Limited | | |
| | 2. Director, CNES D1 Company Limited | | |
| Other Organizations | Nil | | |

No. of Shares held (shares) as of year ended 2020

| Description | As of 1 January 2020 | Acquisition in 2020 | Disposal in 2020 | Increase (Decrease) in 2020 | As of 31 December 2020 |
|---|----------------------------|---------------------|---------------------|-----------------------------------|---------------------------------|
| By himself (Victor Co., Ltd.) | 94,372,280 | - | - | - | 94,372,280 |
| By his spouse and minor children (if any) | - | - | - | - | - |

Mr.Ishaan Shah is the son of Mr. Kirit Shah and younger brother of Ms. Nishita Shah but has no family relationship with any of the Other Directors or any of the Management Team.

| Meeting in 2020 | Meeting Attendance in 2020 | |
|--|----------------------------|--|
| The Board of Directors | 6/7 times | |
| The Executive Director | 8/8 times | |
| The Annual General Meeting of Shareholders | 1/1 times | |

| No. of all and half and 604 Barriel and 6000 | Nil |
|---|------------------------------|
| No. of shares held as of 31 December 2020 | - · ··· |
| Legal Disputes | Nil |
| Interest in any Agenda Item proposed in the Annual General | Nil, except agenda regarding |
| Meeting of Shareholders | remuneration of directors |
| Other special interests which different from other directors. | Nil |
| Companies Which materially compete Directly or have any related Business with the Company (Possible conflict of interest) | Nil |
| Direct and Indirect interest in any | Nil |
| Transaction which the Company, | |
| or its subsidiaries is a party - Neither being nor having been an executive director, employee, staff, or advisor who receives salary or other kind of compensation regularly; - Neither being nor having been an professional executive such as accounting auditors, legal advisors; - Not having a business relationship such as purchasing/selling of materials/goods/ services, money borrowing or lending | |



Selective Procedure for Independent Directors

The Nomination Committee is responsible for selecting the Company's independent directors while qualification and independent of the candidates were taking into consideration before proposing the qualified candidates to the Board of Directors.

Qualifications of Independent Directors

- Holding shares not exceeding 0.80 per cent of the total number of shares with voting rights of the applicant, its parent company, subsidiary company, associate company, major shareholder or controlling person, including shares held by related persons of such independent director.
- b Neither being nor used to be an executive director, employee, staff, advisor who receives salary or other kinds of compensation from the Company, its parent company, subsidiary company, associate company, major shareholder or controlling persons or other juristic person may have conflicts of interests (present and during less than 2 years prior to the date of appointment).
- They must not be a blood relative, legal relative, related person or close relative of any executive director, executive officer, major shareholder or controlling person in/of the Company.
- d Neither having nor used to have a business relationship pursuant to the regulations of the Securities and Exchange Commission and also must be free of any present, direct or indirect, financial or other interest in the management and business of the Company, its subsidiaries, associated companies, or its major shareholders.
- e neither being nor used to be an auditor or a provider of any professional services including those as legal advisor or financial advisor from the Company, its parent company, subsidiary company, associate company, major shareholder or controlling person ant not being a significant shareholder, controlling person or partner of the provider of professional services, unless the foregoing relations has ended not less than 2 years prior to the date of appointment.
- They must not be acting as a nominee or representative of any Director, major shareholder or shareholders, who are a relative of any major shareholders of the Company.
- Not undertaking any business of same nature and in competition to the business of the Company or its subsidiary company or not being a significant partner, or being an executive director, employee, staff, advisor who receives salary or controlling person or holding shares exceeding one per cent of the total number of shares with voting rights of other company which undertakes business in the same nature and in competition to the business of the Company or its subsidiary company.
- h They must be able to carry out their duties, exercise their judgement, and report the committee's performances, which are assigned by the Board of Directors without being influenced by Executive Directors or major shareholders of the Company, including related persons or relatives.
- i not having any other characteristics which cause the inability to express independent opinions.
- Being able to provide equitable protection to benefit of all shareholders, and being able to prevent any conflict of interests might be occurred between the Company and executives, major shareholders, or any other company having similar major shareholders. May be appointed by the Board of Directors to make decision in a group (collective decision) regarding business operation for the Company, subsidiaries, affiliate or juristic person which may have conflicts of interest.

The definition of Independent Directors is compatible with the Rules and Regulations of the Stock Exchange of Thailand.