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Capital Increase Report Form
Christiani & Nielsen (Thai) Public Company Limited
27 February 2026

Christiani & Nielsen (Thai) Public Company Limited (“**Company**”) would like to notify the resolutions of the meeting of the Board of Directors No. 486 held on 27 February 2026 in respect of a capital increase and share allotment as follows:

1. Capital increase

The meeting of the Board of Directors resolved a resolution approving an increase of the registered capital of the Company from Baht 1,027,904,144 to Baht 1,102,904,144 by issuing 75,000,000 new ordinary shares with a par value of Baht 1 per share, totaling Baht 75,000,000. Details of each type of capital increase are as follows:

Type of Capital Increase	Type of share	Number of shares (shares)	Par value (Baht/share)	Total (Baht)
<input type="checkbox"/> Specify the purpose of utilizing proceeds	Ordinary	-	-	-
	Preferred	-	-	-
<input checked="" type="checkbox"/> General Mandate	Ordinary	75,000,000	1	75,000,000
	Preferred	-	-	-

2. Allotment of new shares

2.1 If specifying the purpose of utilizing proceeds

Allotted to	Number of share (shares)	Ratio (old : new)	Sale price (Baht/share)	Subscription and payment period	Note
Rights Offering	-	-	-	-	-
Public Offering	-	-	-	-	-
Private Placement	-	-	-	-	-

Allotted to	Number of share (shares)	Ratio (old : new)	Sale price (Baht/share)	Subscription and payment period	Note
To accommodate the conversion/ exercising rights of a given instrument	-	-	-	-	-

2.2 If under a General Mandate

Allotted to	Type of share	Number of share (shares)	Percentage of paid-up capital ¹	Note
Rights Offering	Ordinary Preferred	-	-	-
Public Offering	Ordinary Preferred	- -	- -	- -
Private Placement	Ordinary Preferred	75,000,000 -	7.30 -	Per other conditions in the remarks below. -

¹ Percentage of paid-up capital on the date on which the Board of Directors resolved to increase the Company's capital under the general mandate.

Remarks:

- (1) The offering price shall not be discount pursuant to the Notification of the Capital Market Supervisory Board No. TorJor. 72/2558 entitled Approval for Listed Companies to Offer Newly Issued Ordinary Shares by way of Private Placement.
- (2) The new shares shall not be allocated to the connected persons as defined under the Notification of the Capital Market Supervisory Board No. TorJor. 21/2551 entitled Rules on Connected Transactions and the Notification of the Board of Governors of the Stock Exchange of Thailand entitled Disclosure of Information and Other Acts of Listed Companies Concerning the Connected Transactions, 2003.
- (3) The allotment of new shares shall be completed within the date on which the Company holds its next annual general meeting.

- (4) The Board of Directors shall be authorized to consider and to do or cause to be done the following acts and matters:
- (a) to consider the offering for sale of the new shares (whether in one or several offerings);
 - (b) to determine the objectives, date and time of the offering, the offering price, the investors, including details and conditions in relation to the allocation of the Company's the new shares;
 - (c) to negotiate and execute and/or appoint any person with full power and authority to negotiate and execute any relevant documents or agreements, including performing any acts which are necessary or required to be done for the purpose of the offering of new shares.

3. Schedule for the Annual General Meeting of shareholders No. 93 to approve capital increase and share allocation

The Annual General Meeting of the Shareholders No. 93 (the "AGM") is scheduled to be held on Wednesday, 22 April 2026 at 10.30 hours, by electronic means (E-AGM) to consider and approve the following matters: -

- The share register will be closed to share transfers in order to determine the right to attend this meeting from _____ until the meeting has been duly convened. Or
- The eligible shareholders for the shareholders' meeting shall be recorded on 17 March 2026 (Record Date).

4. Approval of the capital increase/share allotment by relevant governmental agency and conditions thereto

- 4.1 The Company needs to register the increase in registered and paid-up capital of the Company and amend Memorandum of Association with the Department of Business Development, the Ministry of Commerce.
- 4.2 The Company is required to obtain the approval from the Stock Exchange of Thailand (the "SET") for the listing of the Company's new shares which will be offered by way of private placement on the SET.

5. Objectives of the capital increase and plans for utilizing proceeds received from the capital increase

-None -

6. Benefits which the company will receive from the capital increase and share allotment

-None -

7. Benefits which the shareholders will receive from the capital increase and share allotment

-None-

8. Other details necessary for shareholders to approve the capital increase and share allotment

The total number of shares issued by way of a private placement shall in aggregate not exceed 10 per cent of the Company's paid-up capital as at the date on which the Board of Directors approved the capital increase.

9. Schedule of action where the board of directors of the company passes resolutions approving the capital increase/ share allotment

No.	Procedures of the capital increase	Date/Month/Year
9.1	Meeting of the Board of Directors No. 486	27 February 2026
9.2	Record Date for the purpose of determining the eligible shareholders to attend the AGM No. 93	17 March 2026
9.3	Annual General Meeting of the Shareholders No. 93	22 April 2026
9.4	Registration of the increase of the Company's registered capital and the amendment to the Company's memorandum of association with the Ministry of Commerce	Within 14 days from the date of the shareholders' approval

The Company hereby certifies that the information contained in this report is true and complete in all respects.

Signed *-Surasak Osathanugraha-* Authorized Director
(Mr. Surasak Osathanugraha)

Title: Director

Signed *-Khushroo Kali Wadia-* Authorized Director
(Mr. Khushroo Kali Wadia)

Title: Director