



CHRISTIANI & NIELSEN

Ref. CNT/SET/005/2026

24 March 2026

To: Shareholders of Christiani & Nielsen (Thai) Public Company Limited

Subject: Invitation to the Annual General Meeting of Shareholders No. 93

- Attachments:
1. Copy of the Minutes of the Annual General Meeting of Shareholders No. 92 (E-AGM), held on 23 April 2025.
  2. The Company's Annual Report 2025 in the form of QR code, containing financial statements for the fiscal year ended 31 December 2025.
  3. Profiles of the Directors Retiring by Rotation and Proposed for Re-election.
  4. Capital Increase Form (F53-4).
  5. Guidelines for attending the Meeting by electronic means and completing the Proxy Form.
  6. Profiles of Independent Directors for shareholders' proxies and Proxy Form B.
  7. Articles of Association Re: Shareholders' Meeting and Directors.
  8. Privacy Notice for the Annual General Meeting of Shareholders No. 93.
  9. Flowchart for attending the Meeting by electronic means (E-AGM No.93).

The Board of Directors of Christiani & Nielsen (Thai) Public Company Limited has resolved and hereby gives notice that the Annual General Meeting of Shareholders ("AGM") No. 93, will be held on Wednesday, 22 April 2026 at 10:30 hours by electronic means ("E-AGM"), to consider the following Agenda:

## AGENDA

### **1. To consider and approve the Minutes of the 92<sup>nd</sup> Annual General Meeting of Shareholders (E-AGM)**

#### Facts and Reasons

A copy of the Minutes of the Annual General Meeting of Shareholders No. 92 (E-AGM) held on Wednesday, 23 April 2025, was submitted to the Stock Exchange of Thailand within 14 days from the date of the meeting and also disclosed on the Company's Website. (Attachment 1)

#### Board's Opinion

The Minutes of the Annual General Meeting of Shareholders No. 92 (E-AGM) held on Wednesday, 23 April 2025 should be adopted by the Shareholders.

#### Voting Required

This agenda item requires majority vote of the Shareholders attending the AGM and being eligible to vote.

### **2. To acknowledge the 2025 Annual Report of the Board of Directors.**

#### Facts and Reasons

The Board of Directors' Report on the operating results for the year 2025 presented in the Annual Report for year 2025 has been made in compliance with the Rules and Regulations of the Securities and Exchange Commission, Thailand and of the Stock Exchange of Thailand. (Attachment 2)

#### Board's Opinion

The Board of Directors' Report for year 2025 should be acknowledged by the Shareholders.



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### **3. To consider and approve the Company's Audited Financial Statements for the fiscal year ended 31 December 2025.**

#### Facts and Reasons

The Company's financial statements for the year ended 31 December 2025 were prepared in conformity with the Thai Financial Reporting Standards and have been audited by a Certified Public Accountant. The auditors issued an unqualified audit opinion on the financial statements, which is included in the 2025 Annual Report. The financial statements were further reviewed by the Company's Audit and Corporate Governance Committee and the Board of Directors. The summary is as follows:

Description	Year 2025	Year 2024
Total assets (million Baht)	6,599	6,457
Total liabilities (million Baht)	4,846	4,741
Total shareholders' equity (million Baht)	1,753	1,716
Total revenues (million Baht)	7,449	6,164
Net profit (million Baht)	56	37
Net profit attributable to equity holders (Baht/share)	0.08	0.05

#### Board's Opinion

The Shareholders should approve the Audited Financial Statements for the fiscal year ended 31 December 2025.

#### Voting Required

This agenda item requires majority vote of the Shareholders attending the AGM and being eligible to vote.

### **4. To consider approving the allocation of profits and the payment of dividends for the year 2025.**

#### Facts and Reasons

The Company's policy is to pay dividends to shareholders, when the Company has sufficient profit and liquidity, of not less than 40% of net profit after corporate income tax in the Company's separate financial statements, unless there are any other critical circumstances; and the dividend payment must not have significant impact on the Company's operations.

According to the Company's separate financial statements for the year ended 31 December 2025, the net profit was 170,952,811 Baht, and according to the Company's consolidated financial statements for the year ended 31 December 2025, the net profit was 56,244,420 Baht. The Board of Directors proposes the allocation of net profit and dividend payment as per detail set out below.

- 4.1 To allocate 3,338,861.40 Baht from net profit as a legal reserve, thereby increasing the total legal reserve to 110,290,414.40 Baht.
- 4.2 To approve the payment of a dividend for the year 2025 to shareholders for the operating period from 1 January 2025 to 31 December 2025 at the rate of 0.05 Baht per share, representing 30% of net profit of 0.17 Baht per share based on the Separate Financial Statements, amounting to a total dividend payment of 51,395,207.20 Baht.

This dividend payout ratio is lower than the Company's dividend policy of distributing at least 40% of net profit based on the Separate Financial Statements, due to the Company's need to retain cash as working capital to enhance liquidity and support business expansion.

The Company hereby clarifies the source of profit for the dividend of 0.05 Baht per share in order to reflect the accurate tax treatment, as follows:

**Proportional Payment** : The dividend of THB 0.05000000 per share is paid from net profit as follows:



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- **Portion 1:** 0.03189816 Baht per share, paid from net profit subject to corporate income tax at the rate of 20% (individual shareholders are entitled to a tax credit under Section 47 bis of the Revenue Code).
- **Portion 2:** 0.01810184 Baht per share, paid from net profit not subject to corporate income tax (individual shareholders are not entitled to a tax credit).

The record date for shareholders entitled to receive dividend is on 17 March 2026, and the list of shareholders is to be compiled in accordance with Section 225 of the Securities and Exchange Act B.E. 2535 (as amended). The dividend payment is scheduled for 7 May 2026.

However, the right to receive the dividend remains subject to approval by the 2026 Annual General Meeting of Shareholders.

A comparison of the Company's performance (separate financial statements) and dividend payments from the net profit in previous years is shown in the following table.

Description	Year 2025 (Proposed year)	Year 2024 (Previous year)	Year 2023 (Previous year)
1. Net profit (million Baht)	170.95	118.16	72.35
2. Number of shares (million shares)	1,027.904	1,027.904	1,027.904
3. Net profit (Baht/share)	0.17	0.11	0.07
4. Total dividend payment (Baht/share)	0.05	0.04	Nil
5. Percentage of dividend payment/share*	30	36	Nil

Note: \* This dividend payout ratio is lower than the Company's dividend policy due to the Company's need to retain cash as working capital to enhance liquidity and support business expansion.

- 4.3 To allocate the remaining net profit of 116,218,742.40 Baht to Unappropriated Retained Earnings as the Company's working capital going forward.

#### Board's Opinion

The Shareholders should approve the appropriation of net profit of 3,338,861.40 Baht to legal reserve, the 2025 dividend payment of 0.05 Baht per share totaling 51,395,207.20 Baht from the net profit of the Company's performance period from 1 January 2025 to 31 December 2025, and the allocation of the remaining net profit of 116,218,742.40 Baht to Unappropriated Retained Earnings.

#### Voting Required

This agenda item requires majority vote of the Shareholders attending the AGM and being eligible to vote.

### **5. To consider approving the re-election of the Company's directors who are retiring by rotation for another term.**

#### Facts and Reasons

According to the Public Limited Companies Act B.E. 2535 Section 71 and Article 16 of the Company's Articles of Association, at every annual general meeting, one-third of the Directors shall be retired. The Directors who have held office longest shall be retired. If the number of Directors cannot be divided into three whole parts, the number of Directors closest to one-third shall be retired. The retired Directors may be re-elected.

The Company had made an announcement on its website providing an opportunity for its Shareholders to nominate candidate(s) to be elected as Director in advance, from 2 October 2025 to 31 December 2025. However, there was no proposal for such a candidate received from any Shareholder.



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In this Annual General Meeting, there are three Directors due to retire by rotation as below:

No	Name	Position(s)	Period holding Director's position as of the AGM No. 93	Period holding Director's position as of the AGM No. 96
1	Mr. Surasak Osathanugraha	Director and Company Secretary   Chief Financial Officer   Executive Director   Executive Committee Member   Sustainability and Risk Management Committee Member	17 years	20 years
2	Mr. Kirit Shah	Director   Vice-Chairman of the Board of Directors Nomination and Remuneration Committee Member   Executive Committee Member	15 years	18 years
3	Mr. Vites Ratanakorn	Director   Chief Operating Officer   Executive Director   Executive Committee Member   Sustainability and Risk Management Committee Member	9 years	12 years

The Nomination and Remuneration Committee has considered the knowledge, experience, capability and past performance as Director, including the proportion of the number of directors and qualifications according to relevant regulations. The Board of Directors, on the recommendation of the Nomination and Remuneration Committee, is of the opinion that the above three (3) Directors should be re-elected for a further 3-year term.

The above three Directors have duly passed the Company's selection process and are qualified under relevant regulations. They are also mature and widely experienced in various businesses. It is expected that the Company will benefit immensely from the experience, suggestions and visions that they will bring to the Board of Directors.

The profiles of the above three (3) Directors, records of their attendance at the Board of Directors' meetings are attached as Attachment 3.

#### Board's Opinion

The Board of Directors has duly considered and recommends that the following three directors due to be retired by rotation be re-elected for another term, as they are competent and have continuously brought progress to the Company as below :

1. Mr. Surasak Osathanugraha Director and Company Secretary | Chief Financial Officer | Executive Director | Executive Committee Member | Sustainability and Risk Management Committee Member
2. Mr. Kirit Shah Director | Vice-Chairman of the Board of Directors | Nomination and Remuneration Committee Member | Executive Committee Member
3. Mr. Vites Ratanakorn Director | Chief Operating Officer | Executive Director | Executive Committee Member | Sustainability and Risk Management Committee Member

#### Voting Required

This agenda item requires majority vote of the Shareholders attending the AGM and being eligible to vote.

#### **6. To consider and approve the directors' remuneration for the year 2026.**

##### Facts and Reasons

According to the Public Limited Companies Act B.E. 2535 Section 90, no money or other kinds of assets are allowed to be paid to the Directors, except the remuneration stated in the Company's Articles of Association. If the Company's Articles of Association do not specify any remuneration, the remuneration shall be approved by no less than two-thirds of the votes of the Shareholders attend the shareholders meeting.



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For the year 2026, the Remuneration Committee has considered directors' remuneration, meeting allowances, and bonuses based on international standards, taking into account the Company's financial position and operating performance. No other forms of remuneration are provided beyond those stated above.

The details of directors' remuneration, meeting allowance, and bonus paid by the Company in 2025, is provided on pages 205 - 208 of the 2025 Annual Report.

The Board of Directors has resolved to propose the directors' remuneration for the year 2026 as follows:

1. The Chairman of the Board and Directors
  - 1.1 The Chairman of the Board shall receive remuneration of 20,000 Baht per month and meeting allowance of 60,000 Baht per attendance.
  - 1.2 Each Director shall receive remuneration of 10,000 Baht per month and meeting allowance of 30,000 Baht per attendance.
2. The Chairman of Audit and Corporate Governance Committee and members of Audit and Corporate Governance Committee
  - 2.1 The Chairman of the Audit and Corporate Governance Committee shall receive remuneration of 30,000 Baht per month, meeting allowance of 60,000 Baht per attendance to the Audit and Corporate Governance Committee's meeting (apart from the meeting allowance of 30,000 Baht per attendance to the Board of Directors' meeting as mentioned in No. 1.2 above).
  - 2.2 Each member of the Audit and Corporate Governance Committee shall receive remuneration of 25,000 Baht per month, meeting allowance of 45,000 Baht per attendance to the Audit and Corporate Governance Committee's meeting (apart from meeting allowance of 30,000 Baht per attendance to the Board of Directors' meeting as mentioned in No. 1.2 above.)
3. Bonus  
The Board of Directors shall receive an annual bonus at the rate of 2% of total cash dividend payment in the prior year, the internal allocation of which is subject to the judgment of the Board of Directors.

The following table compares the remuneration of directors between 2026 and 2025.

Description	Meeting Allowance				Remuneration		Bonus		Any other compensation	
	Director		Audit & CG Committee							
	Baht/Attendance/Person		Baht/Attendance/Person		Baht/Month/Person		2026	2025	2026	2025
	2026	2025	2026	2025	2026	2025				
1. Chairman of the Board	60,000	60,000	-	-	20,000	20,000			-	-
2. Director	30,000	30,000	-	-	10,000	10,000			-	-
3. Chairman of Audit and CG Committee	30,000	30,000	60,000	60,000	30,000	30,000	2% of total cash dividend payment, in prior year. The allocation of the approved Bonus within the Board members is subject to the discretion of the Board of Directors.	2% of total cash dividend payment, in prior year. The allocation of the approved Bonus within the Board members is subject to the discretion of the Board of Directors.	-	-
4. Audit and CG Committee	30,000	30,000	45,000	45,000	25,000	25,000			-	-
5. Chairman of other Sub-committees	-	-	-	-	-	-			-	-
6. Member of other Sub-committees	-	-	-	-	-	-			-	-

*The Company's Board of Directors consists of 10 Directors, including 3 Audit and Corporate Governance Committee Members and 4 Independent Directors*

#### Board's Opinion

The Board of Directors recommends the approval of the meeting allowance, remuneration and bonus for directors for the year 2026.

#### Voting Required

This agenda item requires the votes of not less than two-thirds (2/3) of the total number of votes of the Shareholders attending the AGM.

#### **7. To consider approving the appointment of the auditor and the determination of the auditor's remuneration for the year 2026.**

##### Facts and Reasons

According to the Public Limited Companies Act B.E. 2535, the Company's auditors and their remuneration shall be approved by the shareholders' meeting on an annual basis. In addition, EY Office Limited is a reputable independent audit firm, and has shown satisfactory performance according to past records, and EY Office Limited has been the auditor of the Company and its Thai subsidiaries since 2014. Therefore, on the recommendation of the Audit and Corporate Governance Committee, which considers that the



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proposed audit remuneration is appropriate, the Board has found it appropriate to propose to the Annual General Meeting of Shareholders to appoint the following auditors of EY Office Limited, as the auditors of the Company for the year 2026.

- |                                   |   |
|-----------------------------------|---|
| 1. Ms. Kamontip Lertwitworatep    | CPA (Thailand) Registration No. 4377 and/or<br><i>(Who has signed on the Company's and its subsidiaries' Financial Statements for the year of 2014 – 2020 and 2024 - 2025 and has well served as an auditor.)</i> |
| 2. Mrs. Sarinda Hirunprasurtwutti | CPA (Thailand) Registration No. 4799 and/or   |
| 3. Mr. Chawalit Chaluayampornbut  | CPA (Thailand) Registration No. 8881  |

The said three auditors can act jointly and/or severally as the Company's auditors for the year 2026, and in the event that none of the said auditors are available or able to perform their duties, the Board of Directors shall consider appointing other qualified auditors from EY Office Limited to perform the duties in replacement of the said three auditors.

The Audit and Corporate Governance Committee and the Board of Directors propose to AGM No. 93 for approval of the auditors' remuneration for the year 2026 at 2,850,000 Baht, which is the same as that of the year 2025. However, while the overseas subsidiaries are not using the same auditors as the Company, the Board of Directors affirms that those subsidiaries' financial reports shall be available on time as mandatorily required.

The following is the summary of the auditor's remuneration.

	<u>Year 2026</u> (Proposed)	<u>Year 2025</u>
Audit Fee	2,850,000	2,850,000
Non-Audit Fee	-	-
<b>Total</b>	<b>2,850,000</b>	<b>2,850,000</b>

The three proposed auditors for the year 2026 are not directors, employees or staff, do not hold any position in the Company, and have no relationship or interest with the Company, subsidiaries, management, major shareholders, or persons related to such persons.

After due consideration, the Audit and Corporate Governance Committee has recommended that the proposed audit fees are reasonable and appropriate.

#### Board's Opinion

The Board of Directors recommends approving the appointment of the proposed auditors for the year 2026 and the proposed audit fees at 2,850,000 Baht.

#### Voting Required

This agenda item requires majority vote of the Shareholders attending the AGM and being eligible to vote.

**8. To consider and approve the reduction of the Company's registered capital at the amount of Baht 75,000,000, from Baht 1,102,904,144 to Baht 1,027,904,144 by cancelling 75,000,000 unissued ordinary shares at Baht 1 par value per share, and the amendment to Clause 4 of the Company's Memorandum of Association to reflect the reduction of the Company's registered capital.**

#### Facts and Reasons

The Company plans to increase its registered capital by issuing new ordinary shares by means of General Mandate as to be proposed in Agenda Item No. 9 and Agenda Item No. 10 below. Section 136 of the Public Limited Companies Act B.E. 2535 (as amended) prescribes that the Company may increase the amount of its registered capital by issuing new shares only after all the shares have been allocated and fully paid, unless the remaining shares are reserved for the exercise of convertible debentures or warrants. Therefore, the Company is required to reduce its registered capital at the amount of Baht 75,000,000, from Baht 1,102,904,144 to Baht 1,027,904,144 by cancelling 75,000,000 unissued ordinary shares at Baht 1 par value per share, the majority of which were for allocation by means of General Mandate by way of private placement to specific investors as approved by the AGM No. 92 held on Thursday, 23 April 2025. In addition, the Company is required to amend Clause 4 of the Company's Memorandum of Association to reflect the above reduction of the Company's registered capital by cancelling the existing and adopting the following:



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"Clause 4	Registered capital	Baht 1,027,904,144	(One thousand and twenty-seven million, nine hundred and four thousand, one hundred and forty-four Baht)
	Divided into	1,027,904,144 shares	(One thousand and twenty-seven million, nine hundred and four thousand, one hundred and forty-four shares)
	With Par value of	Baht 1	(One Baht)
Divided into	Ordinary shares	1,027,904,144 shares	(One thousand and twenty-seven million, nine hundred and four thousand, one hundred and forty-four shares)
	Preference shares	-	-"

#### Board's Opinion

The Board of Directors deems it appropriate to propose to the Meeting to consider and approve the reduction of the Company's registered capital at the amount of Baht 75,000,000, from Baht 1,102,904,144 to Baht 1,027,904,144 by cancelling 75,000,000 unissued ordinary shares at Baht 1 par value per share, as well as the amendment to Clause 4 of the Company's Memorandum of Association to reflect the reduction of the Company's registered capital.

#### Voting Required

This agenda item requires a vote of not less than three-fourths (3/4) of the total votes of the Shareholders attending the AGM and being eligible to vote.

**9. To consider and approve the increase of the Company's registered capital by means of General Mandate for allocation to specific investors by way of private placement at the amount of Baht 75,000,000, from Baht 1,027,904,144 to Baht 1,102,904,144 by issuing 75,000,000 new ordinary shares at Baht 1 par value per share, and the amendment to Clause 4 of the Company's Memorandum of Association to reflect the increase of the Company's registered capital.**

#### Facts and Reasons

In recognition of the importance of efficient fund raising activities through the SET and cost reduction for listed companies, SET has issued the Notification of the Board of Governors of the SET Re: Rules, Conditions and Procedures Governing the Disclosure of Information in respect of Capital Increase of Listed Companies, 2011 which allows listed companies to increase its registered capital by means of General Mandate with the aim of increasing flexibility and reducing time required in raising funds in small amounts on an urgent basis to meet with market volatility.

Whilst the Company does not have any concrete plan for the use of proceeds from the proposed capital increase, given the current stocks market conditions and the Company's aim to have sufficient funds for potential business expansion to enhance its competitiveness both in Thailand and overseas in the future (if any), the Board of Directors views that it will be most beneficial for the Company and the shareholders to increase the Company's registered capital by means of General Mandate for allocation to specific investors by way of private placement at the amount of Baht 75,000,000, from Baht 1,027,904,144 (after the reduction of the registered capital by cancellation of unissued ordinary shares as per Agenda Item No. 8 above) to Baht 1,102,904,144 by issuing 75,000,000 new ordinary shares at Baht 1 par value per share (the "New Shares") representing approximately 7.30 percent of the Company's paid-up capital as at the date on which the Board of Directors passed the resolution to propose the capital increase to the shareholders' meeting on 27 February 2026. For more information, please refer to Attachment 4 the Capital Increase Form (F 53-4)

In addition, the Company is also required to amend Clause 4 of the Company's Memorandum of Association to reflect the above increase of the Company's registered capital as follows:

"Clause 4	Registered capital	Baht 1,102,904,144	(One thousand one hundred and two million, nine hundred and four thousand, one hundred and forty-four Baht)
	Divided into	1,102,904,144 shares	(One thousand one hundred and two million, nine hundred and four thousand, one hundred and forty-four shares)



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			thousand, one hundred and forty-four shares)
Divided into	With Par value of	Baht 1	(One Baht)
	Ordinary shares	1,102,904,144 shares	(One thousand one hundred and two million, nine hundred and four thousand, one hundred and forty-four shares)
	Preference shares	-	-

#### Board's Opinion

The Board of Directors deems it appropriate to propose to the Meeting to consider and approve the increase of the Company's registered capital by means of General Mandate for allocation to specific investors by way of private placement at the amount of Baht 75,000,000, from Baht 1,027,904,144 to Baht 1,102,904,144 by issuing 75,000,000 new ordinary shares at Baht 1 par value per share, in order to enable the Company to have sufficient funds for potential business expansion to enhance its competitiveness both in Thailand and overseas in the future (if any), as well as the amendment to Clause 4 of the Company's Memorandum of Association to reflect the increase of the Company's registered capital.

#### Voting Required

This agenda item requires a vote of not less than three-fourths (3/4) of the total votes of the Shareholders attending the AGM and being eligible to vote.

### **10. To consider and approve the allocation of not exceeding 75,000,000 new ordinary shares by means of General Mandate to specific investors by way of private placement and authorization of the Board of Directors for the allocation.**

#### Facts and Reasons

Following the proposed increase of the Company's registered capital in Agenda Item No. 9 above, the Board of Directors has resolved to propose to the shareholders' meeting for consideration and approval of the allocation of the New Shares by means of General Mandate to specific investors by way of private placement. In this regard, the Board of Directors shall be authorized by the Meeting to consider and to do or cause to be done the following acts and matters:

- 10.1 to consider the offer for sale of the New Shares (whether in one or several offerings).
- 10.2 to determine the objectives, date and time of the offering, the offering price, the investors, including details and conditions in relation to the allocation of the Company's New Shares, provided that :
  - 10.2.1 The allocation of the New Shares will not be made to related persons as defined in the Securities and Exchange Commission's Notification No. TorJor. 21/2551 regarding the rules on related-party transactions and the Securities and Exchange Commission's Notification on the disclosure of information and operations of listed companies in related-party transactions B.E. 2546.
  - 10.2.2 The offering price must be the best price based on market conditions during the period of offering to investors, in the best interest of the Company and its shareholders, and must not be lower than 90% of the market price. This will be calculated based on the weighted average price of the Company's shares on the Stock Exchange no less than the last seven (7) consecutive business days but not exceeding fifteen (15) consecutive business days before the date the Board of Directors determines the offering price, in accordance with the Securities and Exchange Commission's Notification No. TorJor. 72/2558 regarding the permission for listed companies to offer new shares by private placement.
- 10.3 to engage in negotiations, reach agreements, and/or delegate full authority to any individual to negotiate and sign documents and contracts related to the offering, as well as any actions deemed necessary and appropriate in connection with the issuance and offering of the New Shares.

Furthermore, the above allocation of the New Shares shall be completed within the date on which the Company holds its next annual general meeting. For more information, please refer to Attachment 4 the Capital Increase Form (F 53-4).

#### Board's Opinion



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The Board of Directors recommends considering and approving the allocation of not exceeding 75,000,000 new ordinary shares of Baht 1 par value per share by means of General Mandate to specific investors by way of private placement, as well as the authorization as mentioned above.

#### Voting Required

This agenda item requires majority vote of the Shareholders attending the AGM and being eligible to vote.

The Record Date for determining the list of shareholders entitled to attend the Annual General Meeting of Shareholders No. 93 is Tuesday, 17 March 2026.

All shareholders are cordially invited to attend the Meeting on the date, at the time, and means aforesaid. The Company recommends that any shareholder or proxy who wishes to attend the Meeting carefully study and comply with the Guidelines for attending the Meeting by electronic means, as set out in Attachment 5.

For additional clarity, shareholders are strongly encouraged to review the Flowchart for attending the Meeting by electronic means (E-AGM No. 93) provided as Attachment 9, which outlines step-by-step procedures for smooth and effective participation in the electronic AGM.

A Proxy Form is enclosed for those shareholders who are unable to attend the Meeting by electronic means. Shareholders may appoint their own proxy or any one of the following Independent Directors of the Company, to attend and vote on their behalf:

- 1) Mr. Kasemsit Pathomsak, Independent Director, Age: 55 years Address : 727 La Salle Road, Bangna Tai, Bangna District, Bangkok 10260
- 2) Mr. Kris Thirakaosal, Independent Director, Age: 48 years Address: 727 La Salle Road, Bangna Tai, Bangna District, Bangkok 10260
- 3) Mr. Suriyon Tuchinda, Independent Director, Age: 67 years Address: 727 La Salle Road, Bangna Tai, Bangna District, Bangkok 10260
- 4) Ms. Renuka Diwali Sharma, Independent Director, Age: 45 years Address : 727 La Salle Road, Bangna Tai, Bangna District, Bangkok 10260

None of the above Directors has any special interest in any of the agenda items. Shareholders are requested to send the executed Proxy Form (Attachment 6) together with the required supplementary documents to the Company **by Friday, 17 April 2026** via the following channel:

- By e-mail: [ir@cn-thai.co.th](mailto:ir@cn-thai.co.th) OR
- By mail: Investor Relations - Christiani & Nielsen (Thai) Public Company Limited, at 727 La Salle Road, Bangna Tai, Bangna District, Bangkok 10260

Alternatively, please find the 2025 Annual Report at the following link, apart from the QR Code containing the attachments to this AGM Notice:

<https://cnt.listedcompany.com/misc/one-report/cnt-or2025-en.pdf>

Yours sincerely,

**Christiani & Nielsen (Thai) Public Company Limited -**

Signature -

(Mr. Surasak Osathanugraha)  
Director and Company Secretary